



Air Force Strategy Study 2020-2030

USAF, Retired, John A. Shaud, PhD General

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In November 2009, Gen Norton A. Schwartz, the Air Force chief of staff, tasked the Air Force Research Institute (AFRI) to answer the following question: What critical capabilities implemented by the combatant commanders—will the nation require of the Air Force by 2030? Preparing for the challenges of a geostrategic environment 20 years in the future required a multiphase research plan. First, the AFRI team identified the nation's vital interests: commerce; secure energy supplies; freedom of action at sea, in space, in cyberspace, and in the skies; nuclear deterrence; and regional stability. The team analyzed four future world scenarios—a peer competitor, resurgent power, failed state, and jihadist insurgency—in relation to the nation's vital interests and the 12 Air Force core functions. The resulting analysis led to a synthesis of the core functions into five critical capabilities designed to meet the Air Force's strategic challenges in 2030: power projection; freedom of action in air, space, and cyberspace; global situational awareness; air diplomacy; and military support to civil authorities (MSCA).

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